FISHER FOOTBALL CLUB COVID RISK ASSESSMENT AND ACTION PLAN

To be read in conjunction with latest Millwall Community Trust Risk Assessment for St Pauls Ground.

Produced: 21 July 2020

Agreed by Board: 29 July 2020

Reviewed: Monthly and by special amendment when outside guidelines are changed.

Fisher Football Club COVID 19 Officer: Jim Maycock

Fisher Football Club will post this Full Risk Assessment on its official website and provide a copy to all required leagues.

All club officers are to be responsible for the public display of its Risk Assessment.

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WHAT IS HAZARD	WHO MIGHT BE HARMED	CONTROLS REQUIRED	ADDITIONAL CONTROLS	ACTION BY WHOM	ACTION BY WHEN	DATE COMPLETE
Spread of Covid-19 in General Use of Ground	Players Coaches Volunteers Spectators	Promoting good hygiene: Provide additional hand sanitisers throughout the clubhouse Clearly direct people to where they can wash their hands Ensure that all handwashing stations are in good working order and provide soap, water and hand sanitiser Provide hygiene standards promotional poster and signage throughout the clubhouse Use disposable paper towels in handwashing facilities	Hourly check process (sanitiser, soap and paper towels and handwashing stations) Daily stock check (sanitiser, soap and paper towels) Daily check (promotion posters and signage)	MCT Manager MCT Manager MCT Manager	Hourly Hourly Hourly	Ongoing Ongoing Ongoing
		 Keep facilities and equipment clean: Daily cleaning throughout the clubhouse Identify high-contact touch points for more regular cleaning (e.g. door handles, grab rails, vending machines) Frequent cleaning of work areas and equipment between use Provide more waste facilities Follow Public Health England guidance if a Covid-19 case is reported at the facility 	Weekly stock check (cleaning products) Empty waste facilities regularly Train all workers on Public Health England guidance for reported Covid-19 cases	MCT Manager MCT Manager MCT Manager	Weekly Weekly By first use	Ongoing Ongoing Aug 1 st
		Maintaining social distancing and avoiding congestion Provide signage so people can find their destination quickly Review how people walk through the clubhouse and adjust this to reduce congestion and contact between users Regulate the entry to the clubhouse to avoid overcrowding Apply two-metre markings where possible to the clubhouse entrance/toilets/and the queue to the café serving hatch One-way arrow markings to help foot traffic flow management Single-use doorways to avoid congestion i.e. one-way only entrances/exits Single/limited use of toilet facilities to avoid congestion in confined spaces	Monitor effectiveness, especially at peak times Train workers to promote compliance to facility users Train workers to report / deal with issues of non-compliance Daily check (promotion posters and signage)	MCT Manager MCT Manager MCT Manager MCT manager	As reqd By first use By first use Daily	Ongoing Aug 1 st Aug 1 st Ongoing
Risk Rating Before S = 5 L = 3 R = (S		Risk Rating After Measures - Medium S = 5 L = 1 R = (SxL) 5		l		

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Spread of Covid to Users following any user contracting virus	Players Coaches Volunteers Spectators	Collation of Track and Trace information All persons present on ground will provide name and contact details to be kept by MCT for 21 days For away sides and officials this information to be asked for in advance from away sides and checked on arrival at ground. Home players list to be provided on day of game Training session to be collected on entry ticked off against a named list In the event of restrictions being lifted to allow spectators then contact information to be collected on entry at admission point.		Jim Maycock and coaching staff	Match days and training	Ongoing from first use
Risk Rating Before	Measures – High	Risk Rating After Measures - Medium			•	-
S = 5 L = 3 R = (S	xL) 15	S = 5 L = 1 R = (SxL) 5				
Spread of Covid-19 in player specific activity	Players Coaches	 Home Game Travel All players are encouraged to arrive for training and matches by their own personal car or by other means if viable such as walking or bike. Players must not car share outside their household or social bubble unless unavoidable. 		Players/ coaches	Match day and training	Ongoing
		 Changing Rooms Match day (League and Cup Games) Fisher players to arrive pre changed – kit to be distributed at training session Away team to be give both changing rooms Changing rooms should be used for changing only and done so as quickly as possible. There will be no showering 		Home players Away players All players	Match day and training Match day Match day and training	Ongoing Ongoing Ongoing
		Changing Rooms Training and Pre season Changing rooms will not be used for training sessions or preseason matches for either side. Players should arrive and leave in training attire.		All players	Match day and training	Ongoing
		Equipment Only one person per training session should enter the store room to collect equipment Touching of training equipment should be minimised.		Coaches	Match day and training	Ongoing
		 Equipment (balls, bibs, cones, goalposts etc) must be regularly wiped down with appropriate cleaning equipment and cleaned thoroughly cleaned after every session. Training bibs should be worn by one person only during a session and washed. 	Each player should be issued with two coloured bibs at first training session or their	All players	Training Match day and training	Ongoing
		Players should bring their own personal water bottle for	own personal use through season.		Match day	Ongoing

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	training and matches, which should be clearly labelled,				
Ma	latch Day Warm ups				
	Conducted in separate halves of the pitch		Players and	Match day	Ongoing
	Pre match team talks following warm up to take place on pitch		Coaches		5858
	The material team tanks following warm up to take place on pitch				
Ma	latch Day Technical Area				
•	Extra seating alongside Technical areas to allow spacing of	Only essential personnel to be in dugout area.	Substitutes	Match day	Ongoing
	substitutes and coaching.		and coaches	and training	
	ost-Match (All Games)		Discours	NA-A-I- d	0
	No player hospitality for home or away sides		Players	Match day	Ongoing
•	Players should disperse quickly after game and not attend any				
	post-match social event				
Δ.	way Game Travel				
	For away games it is encouraged that players travel	If players have to travel with people outside of	Players	Away	Ongoing
	independently as home games above.	their household or support bubble for matches		Matches	
		or away games they should try to:			
		Share the transport with the same people			
		each time;Keep to small groups of people at any one			
		time;			
		Open windows for ventilation;			
		Face away from each other;			
		Clean the car between journeys using			
		standard cleaning products - including door			
		handles and other areas that people may			
		touch;			
		Ask the driver and passengers to wear a face			
		covering as well as yourself;Consider seating arrangements to maximise			
		distance between people in the vehicle – this			
		may mean using more than one coach or			
		minibus, for example, if at all possible;			
		 Limit the time spent at garages, petrol 			
		stations and motorway service and use			
		contactless payment			
		 Wash hands for at least 20 seconds or sanitise hands often, and always when exiting 			
		or re-entering the vehicle;			
		When finishing the journey participants			
		should wash their hands for at least 20 seconds			
		or sanitise their hands as soon			
_	isk Rating After Measures - Medium				
S = 5 L = 4 R = (SxL) 20 S =	= 5 L = 1 R = (SxL) 5				

Spread of Covid-19 during		First aiders and physiotherapists or those acting in a first aid capacity with the club setting should follow the guideness set out in the Poturn to Greek Poets Football.	Donna Powell to be provided with a copy	Donna Powell	By first use	Aug 1 st
First Aid/Player Treatment		 the guidance set out in the Return to Grass Roots Football1 Pre-training screening should be conducted before players enter the training environment and where possible before contact with other players and staff. 	No player should leave home to participate in football if they, or someone they live with, has any of the following: • A high temperature (above 37.8oC); • A new, continuous cough; • A loss of, or change to, their sense of smell or taste.	Players to observe Donna Powell to record	All sessions/ matches	Ongoing
		 Social distancing guidance as advised by the government should be adhered to at all times unless a medical incident requires a breach of that guidance. 	Donna Powell to observe when treating injuries	Donna Powell	All injuries	Ongoing
		First aid health records kept for players should detail pre training health checks.	Donna Powell to add to records	Donna Powell	All sessions/ matches	Ongoing
Risk Rating Before		Risk Rating After Measures - Medium				
S = 5 L = 4 R = (S)		S = 5 L = 1 R = (SxL) 5	Cata dutu will not be required at the case	Cata	Match days	Ongoing
Spread of COVID to Volunteers	Volunteers inc Gatemen	Gate Duty (once spectators allowed) To be conducted via table in outside	Gate duty will not be required at pre-season games as no spectators will be present.	Gate / Turnstile	Match days	Ongoing
to volunteers	Stewards	Gloves to available for handling of money	games as no spectators will be present.	Operators		
	Bar/kitchen	Spectators to be encouraged to pre pay entry and use card				
	staff	reader where possible				
	Club Shop	Change to be placed on table rather than put in hand.				
		Face masks/coverings will be available for Gate volunteers to wear if wished				
		Coinage to be disinfected prior to any counting.				
		Steward				
		 Face masks/coverings will be available for stewarding volunteers to wear if wished 		Stewards	Match days	Ongoing
		Club Shop (once spectators allowed) Face masks/coverings will be available for shop volunteers to wear if wished Limited stock to be displayed - no old programmes for browsing. Stock to be removed from store room and stored externally to stop multiple handling and multiple stock room entry Sales only by card reader	There will be no club shop operating at preseason games as no spectators will be present	Club shop Operators	Match days	Ongoing
		Bar kitchen staff (once spectators allowed) Staff separated by wide counter from face to face contact Sales by card reader only Social distance queuing in operation — with one person at a time at the counter. Only one volunteer behind counter for each game	There will be no volunteer kitchen staff for preseason games as spectators not present.	Bar/kitchen sales staff	Match days	Ongoing

Measures – High (L) 15 Home Directors Visiting team	Ball collectors Gloves to be available for retrieval of match balls kicked out of ground Balls to disinfected prior to return to ball pool at sanitation station in technical area Programme Sellers Programmes to only be available on line Risk Rating After Measures - Medium S = 5 L = 1 R = (SxL) 5 Boardroom area created on match days in clubhouse to be suspended.	Boardroom hospitality for visiting directors to be suspended.	Ball collectors Coaching staff lan Murphy Directors	Match days Match days Match days	Ongoing Ongoing Ongoing Ongoing
טוופננטוג		main stand as per usual			
		·			
Supporters and spectators	Until otherwise directed the club will adhere to current Government guidance that gatherings of more than 30 people are not permitted while social distancing and so matches will be behind closed doors. Upon any lifting of this restriction subject to further guidance Condition of entry • All players, officials, volunteers and spectators must undergo a self-assessment for any Covid-19- symptoms. No-one should leave home to watch football if they, or someone they live with, has any of the following: A high temperature (above 37.8oC); A new, continuous cough; A loss of, or change to, their sense of smell or taste. Entry process	This may be superseded by any government guidance on spectators entering stadiums. This may also involve: Limiting the capacity to a set number Allowing advance sales only with no pay on the day admission Members only admission Away supporter suspension Consideration and review will needed on all these points in conjunction with Millwall Community Trust	Spectators	Match days	Ongoing
	 Ground only open to spectators 30 minutes before kick-off. Supporters to enter through wooden gates behind main stand avoiding (turnstiles not to be used) Admission process conducted outdoors over a table Supporters encouraged to prepay through Paypal with named list kept on entry table to reduce cash payments Card reader to be used as preferred payment method Main Stand Seating to be marked to allow distancing. Every other seat not to be used. Priority seating for elderly supporters A steward will monitor seating to ensure distancing Covered Terrace 		Gatemen and All Spectators Seated Spectators Standing	Match days Match days	Ongoing Ongoing Ongoing
	Home Directors Visiting team Directors Weasures – High L) 10 Supporters and	Gloves to be available for retrieval of match balls kicked out of ground Balls to disinfected prior to return to ball pool at sanitation station in technical area Programme Sellers Programmes to only be available on line Measures – High Risk Rating After Measures - Medium S = 5 L = 1 R = (SxL) 5 Home Directors Visiting team Directors Measures – High L) 10 Supporters and spectators Measures – High L) 10 Supporters and spectators With the measures - Medium S = 5 L = 1 R = (SxL) 5 Until otherwise directed the club will adhere to current Government guidance that gatherings of more than 30 people are not permitted while social distancing and so matches will be behind closed doors. Upon any lifting of this restriction subject to further guidance Condition of entry All players, officials, volunteers and spectators must undergo a self-assessment for any Covid-19- symptoms. No-one should leave home to watch football if they, or someone they live with, has any of the following: A high temperature (above 37.8oC); A new, continuous cough; A loss of, or change to, their sense of smell or taste. Entry process Ground only open to spectators 30 minutes before kick-off. Supporters to enter through wooden gates behind main stand avoiding (turnstiles not to be used) Admission process conducted outdoors over a table Supporters encouraged to prepay through Paypal with named list kept on entry table to reduce cash payments Card reader to be used as preferred payment method Main Stand Seating to be marked to allow distancing. Every other seat not to be used. Priority seating for elderly supporters A steward will monitor seating to ensure distancing	Gloves to be available for retrieval of match balls kicked out of ground	## Gloves to be available for retrieval of match balls kicked out of ground ## Balls to disinfected prior to return to ball pool at sanitation station in technical area ## Programme Sellers ## Programmes to only be available on line ## Ball collectors Coaching staff ## Jan Murphy ## Jan Murphy ## Jan Murphy ## Boardroom hospitality for visiting directors to be suspended. Visiting opposition directors to be seated in main stand as per usual ## Directors ## Boardroom hospitality for visiting directors to be suspended. Visiting opposition directors to be seated in main stand as per usual ## Directors ## D	Glowes to be available for retrieval of match balls kicked out of ground

		bubbles				
		General Viewing		Standing	Match days	Ongoing
		Spectators encouraged to make use of full ground to space		spectators	iviatcii uays	Oligoling
		out around pitch perimeter fence		· .		
		Exit Process		All spectators	Match	Ongoing
		One way through car park gates.				
Risk Rating Before	Measures – High	Risk Rating After Measures - Medium				
S = 5 L = 3 R = (S		S = 5 L = 1 R = (SxL) 5				
Spread of Covid-	Referees and	Match officials will travel independently in accordance with		Officials	Match day	Ongoing
19 to Match	Assistant	transport guidance.			,	
Officials	Referees	Ensure that sufficient car parking is reserved for match		Ian Murphy	Match day	Ongoing
		officials close to the entrance to changing areas.				
		Physical team sheets should not be shared between the	Team sheets to be photographed and sent	Ian Murphy	Match day	Ongoing
		officials or opposition where possible.	electronically at appropriate time			
		The Respect hand shake pre match will be suspended until				
		further notice.		Players	Match day	Ongoing
		Teams will not enter the field of play collectively.	The teams will stagger their arrival onto the	Players and	Match day	Ongoing
			pitch and this will be pre-agreed with the	Officials		
			match officials.			
		Arrangements will be made for the payment to be paid	This will be communicated in advance to the	Simon	Match day	Ongoing
		electronically.	match officials in appointment confirmation	Shipperlee/	iviateri day	Origoning
			notices	Chris Louden		
Dick Pating Potors Massures High				00 =0 0.00		
Risk Rating Before	Measures – High	Risk Rating After Measures - Medium				
Risk Rating Before S = 5 L = 3 R = (S		Risk Rating After Measures - Medium S = 5 L = 1 R = (SxL) 5				
_				Licensee	Match days	Ongoing
S = 5 L = 3 R = (S	xL) 15	S = 5 L = 1 R = (SxL) 5		Licensee	Match days and licenced	Ongoing
S = 5 L = 3 R = (Si	Supporters,	S = 5 L = 1 R = (SxL) 5 Licensing		Licensee		Ongoing
S = 5 L = 3 R = (S Spread of Covid- 19 within the	Supporters, Players	S = 5 L = 1 R = (SxL) 5 Licensing • Any food or drink facilities, including bars or restaurants,		Licensee	and licenced	Ongoing
S = 5 L = 3 R = (S Spread of Covid- 19 within the	Supporters, Players Officials	S = 5 L = 1 R = (SxL) 5 Licensing • Any food or drink facilities, including bars or restaurants, inside a clubhouse were authorised to be open from 4th July,		Licensee	and licenced	Ongoing
S = 5 L = 3 R = (S Spread of Covid- 19 within the	Supporters, Players Officials	 S = 5 L = 1 R = (SxL) 5 Licensing Any food or drink facilities, including bars or restaurants, inside a clubhouse were authorised to be open from 4th July, in accordance with the latest guidance. The applicant of any temporary licence will be responsible for enforcing guidance on top of general clubhouse rules for on 		Licensee	and licenced	Ongoing
S = 5 L = 3 R = (S Spread of Covid- 19 within the	Supporters, Players Officials	 S = 5 L = 1 R = (SxL) 5 Licensing Any food or drink facilities, including bars or restaurants, inside a clubhouse were authorised to be open from 4th July, in accordance with the latest guidance. The applicant of any temporary licence will be responsible for enforcing guidance on top of general clubhouse rules for on licensed games. 		Licensee	and licenced	Ongoing
S = 5 L = 3 R = (S Spread of Covid- 19 within the	Supporters, Players Officials	 S = 5 L = 1 R = (SxL) 5 Licensing Any food or drink facilities, including bars or restaurants, inside a clubhouse were authorised to be open from 4th July, in accordance with the latest guidance. The applicant of any temporary licence will be responsible for enforcing guidance on top of general clubhouse rules for on licensed games. General Clubhouse 			and licenced events	
S = 5 L = 3 R = (S Spread of Covid- 19 within the	Supporters, Players Officials	 S = 5 L = 1 R = (SxL) 5 Licensing Any food or drink facilities, including bars or restaurants, inside a clubhouse were authorised to be open from 4th July, in accordance with the latest guidance. The applicant of any temporary licence will be responsible for enforcing guidance on top of general clubhouse rules for on licensed games. General Clubhouse All throughways must be kept open 		lan Murphy	and licenced	Ongoing
S = 5 L = 3 R = (S Spread of Covid- 19 within the	Supporters, Players Officials	 S = 5 L = 1 R = (SxL) 5 Licensing Any food or drink facilities, including bars or restaurants, inside a clubhouse were authorised to be open from 4th July, in accordance with the latest guidance. The applicant of any temporary licence will be responsible for enforcing guidance on top of general clubhouse rules for on licensed games. General Clubhouse All throughways must be kept open A one way system of with separate entry and exit points of 		lan Murphy and	and licenced events	
S = 5 L = 3 R = (S Spread of Covid- 19 within the	Supporters, Players Officials	 S = 5 L = 1 R = (SxL) 5 Licensing Any food or drink facilities, including bars or restaurants, inside a clubhouse were authorised to be open from 4th July, in accordance with the latest guidance. The applicant of any temporary licence will be responsible for enforcing guidance on top of general clubhouse rules for on licensed games. General Clubhouse All throughways must be kept open A one way system of with separate entry and exit points of the club house should be operated 		lan Murphy and committee	and licenced events	
S = 5 L = 3 R = (S Spread of Covid- 19 within the	Supporters, Players Officials	 S = 5 L = 1 R = (SxL) 5 Licensing Any food or drink facilities, including bars or restaurants, inside a clubhouse were authorised to be open from 4th July, in accordance with the latest guidance. The applicant of any temporary licence will be responsible for enforcing guidance on top of general clubhouse rules for on licensed games. General Clubhouse All throughways must be kept open A one way system of with separate entry and exit points of the club house should be operated Socially distanced seating is in operation in area away from 		lan Murphy and	and licenced events	
S = 5 L = 3 R = (S Spread of Covid- 19 within the	Supporters, Players Officials	 S = 5 L = 1 R = (SxL) 5 Licensing Any food or drink facilities, including bars or restaurants, inside a clubhouse were authorised to be open from 4th July, in accordance with the latest guidance. The applicant of any temporary licence will be responsible for enforcing guidance on top of general clubhouse rules for on licensed games. General Clubhouse All throughways must be kept open A one way system of with separate entry and exit points of the club house should be operated Socially distanced seating is in operation in area away from serving counter. 		lan Murphy and committee	and licenced events	
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S = 5 L = 3 R = (S Spread of Covid- 19 within the	Supporters, Players Officials	 S = 5 L = 1 R = (SxL) 5 Licensing Any food or drink facilities, including bars or restaurants, inside a clubhouse were authorised to be open from 4th July, in accordance with the latest guidance. The applicant of any temporary licence will be responsible for enforcing guidance on top of general clubhouse rules for on licensed games. General Clubhouse All throughways must be kept open A one way system of with separate entry and exit points of the club house should be operated Socially distanced seating is in operation in area away from serving counter. Indoor consumption of drinks and food must be seated. Social distance queue to serving counter with patrons either seated or leaving the clubhouse upon purchase 		lan Murphy and committee	and licenced events	
S = 5 L = 3 R = (S Spread of Covid- 19 within the	Supporters, Players Officials	 S = 5 L = 1 R = (SxL) 5 Licensing Any food or drink facilities, including bars or restaurants, inside a clubhouse were authorised to be open from 4th July, in accordance with the latest guidance. The applicant of any temporary licence will be responsible for enforcing guidance on top of general clubhouse rules for on licensed games. General Clubhouse All throughways must be kept open A one way system of with separate entry and exit points of the club house should be operated Socially distanced seating is in operation in area away from serving counter. Indoor consumption of drinks and food must be seated. Social distance queue to serving counter with patrons either 		lan Murphy and committee	and licenced events	
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S = 5 L = 3 R = (S Spread of Covid- 19 within the	Supporters, Players Officials	 S = 5 L = 1 R = (SxL) 5 Licensing Any food or drink facilities, including bars or restaurants, inside a clubhouse were authorised to be open from 4th July, in accordance with the latest guidance. The applicant of any temporary licence will be responsible for enforcing guidance on top of general clubhouse rules for on licensed games. General Clubhouse All throughways must be kept open A one way system of with separate entry and exit points of the club house should be operated Socially distanced seating is in operation in area away from serving counter. Indoor consumption of drinks and food must be seated. Social distance queue to serving counter with patrons either seated or leaving the clubhouse upon purchase Only unprepared pre wrapped food and confectionary to be served. Clubhouse only open from half an hour prior to kick off. 		lan Murphy and committee	and licenced events	
S = 5 L = 3 R = (S Spread of Covid- 19 within the	Supporters, Players Officials	 S = 5 L = 1 R = (SxL) 5 Licensing Any food or drink facilities, including bars or restaurants, inside a clubhouse were authorised to be open from 4th July, in accordance with the latest guidance. The applicant of any temporary licence will be responsible for enforcing guidance on top of general clubhouse rules for on licensed games. General Clubhouse All throughways must be kept open A one way system of with separate entry and exit points of the club house should be operated Socially distanced seating is in operation in area away from serving counter. Indoor consumption of drinks and food must be seated. Social distance queue to serving counter with patrons either seated or leaving the clubhouse upon purchase Only unprepared pre wrapped food and confectionary to be served. 		lan Murphy and committee	and licenced events	

		No use of clubhouse area to staff or players following matches.				
Risk Rating Before Measures – High S = 5 L = 3 R = (SxL) 15		Risk Rating After Measures - Medium S = 5 L = 1 R = (SxL) 5				
Spread of Covid- 19 within the pitch environment	Supporters, Players Officials Volunteers	 Pre math during and post-match cleaning should include Goal Posts, Nets and Corner Flags must all be cleaned pre and post-match. A sanitising station should be created by technical area for disinfecting equipment including balls at regular intervals 	Match Balls used to be disinfected if they go out of play and are replaced by another ball Pre and post-match all footballs used to be cleaned.	MCT and match day staff	Match days	Ongoing
Risk Rating Before	Measures – High	Risk Rating After Measures - Medium				
S = 5 L = 3 R = (S)	xL) 15	S = 5 L = 1 R = (SxL) 5				
Spread of Covid-	Press and	Press and Media attending matches must bring their own		Match day	Match days	Ongoing
19 to press and	Media	drinks/refreshments to the match.		stewards		
media	representatives	All Press Areas to be cleaned per and post-match.				
Risk Rating Before	Measures – High	Risk Rating After Measures - Medium				
S = 5 L = 2 R = (Sx	(L) 10	S = 5 L = 1 R = (SxL) 5				

Guidance Notes

	SEVERITY		LIKELIHOOD
5	Fatality – Very High Risk	5	Almost Certain – Very High Risk
4	Severe incapacity – High Risk	4	Probable – High Risk
3	Absent 3 weeks – Medium Risk	3	50/50 – Medium Risk
2	Absent less than 1 day – Low Risk	2	Improbable – Low Risk
1	Insignificant – Low Risk	1	Almost impossible – Low Risk

RISK – SEVERITY x LIKELIHOOD						
1–4 LOW	5–9 MEDIUM	10–15 HIGH	16-25 VERY HIGH			
Continue with existing control, however monitor for changes. Implement any additional control measures required, within the timescales given in the risk assessment.	Requires attention to reduce the rating as well as regular ongoing monitoring. Implement any additional control measures required, within the timescales given in the risk assessment.	Requires immediate attention to bring the risk down to an acceptable level. Implement the control measures required, within the timescales given in the risk assessment and continue to review working practices to reduce the probability of an accident to the lowest possible level.	Stop immediately – the risk is too high. Take immediate action to reduce the risk to the lowest level possible.			